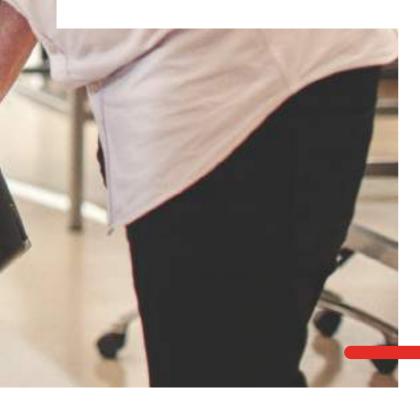




PARTNERSHIPS AND COLLABORATIONS



At Inditex we have fluid, multidirectional, and enduring relations with many institutions from all spheres of society. Collaborating with different stakeholders and establishing partnerships with them is fundamental to achieving the United Nations 2030 Agenda Sustainable Development Goals. SDG Goals Contribution of Inditex



17.1617.17

At Inditex, collaborating and establishing partnerships with our various stakeholders has always been a cornerstone of our strategy. We join forces with governments, unions, academic institutions, local and international organisations and civil society representatives, among others. This helps us to further sustainable development both across our entire value chain and in the societies where we operate. In this way, we can maximise our contribution to the SDGs.



More information on pages 328 and 329 of this Annual Report

01/ Collaboration and dialogue



AFIRM Group

A working forum made up of leading companies in the fashion, footwear and sportswear sector, who all share the goal of reducing - across the textile and leather supply chain - the use and impact of substances damaging to health and the environment.



More information at: www.afirm-group.com/.



Massachusetts Institute of Technology (MIT)

Under the umbrella of our Closing the Loop programme, we are collaborating with the Massachusetts Institute of Technology (MIT) on the MIT-MISTI (International Science and Technology Initiatives) initiative to research ways of recycling used clothes.



More information at: www.mit.edu

In collaboration with the university, we have developed technical data sheets at Inditex to analyse the various systems and technologies used at each stage of the purification process at textiles factories. The programme aims to improve operations and reduce the amount of chemical substances discharged. Similarly, as part of our strategic partnership for investment in the community, we are working on various programmes such as Intalent, Inditex-UDC Sustainability Chair, the Inditex Chair of Spanish Language and Culture in Bangladesh, and the Inditex-UDC Predoctoral Visits, among others.



Universidade da Coruña



More information at: www.udc.es



Universidade de Santiago de Compostela

Under the scope of our corporate community investment, we are collaborating with the Universidad de Santiago de Compostela on developing the Inditex Chair of Spanish Language and Culture in Bangladesh.



More information at: www.usc.gal



Universitat Politècnica de Catalunya

Inditex is working with the Universitat Politècnica de Catalunya on research into the microplastics present in marine ecosystems, originating from laundry wastewater. Specifically, the project is looking into how to minimise the shedding of these particles (smaller than 5mm) from clothing, thereby preventing them from making their way into the sea.



More information at: www.upc.edu



Universidad de Lleida. A3 Leather Innovation Center at Igualada

Our cooperation with A3 Center centres on two aims: developing the best technologies for leather tanning and finishing, and simple and versatile methods for the analysis of key substances such as formaldehyde and chromium (VI).



More information at: www. a3center.cat/index.php/es/



Tsinghua University

As part of our partnership with Tsinghua University we are collaborating on various programmes related to our corporate community investment model, such as the Sustainable Development Fund, the OBOR scholarship programme, and a collaboration with the university's School of Economics and Management, among others.



More information at: www.tsinghua.edu.cn/en

310 102-12, 102-13



Sustainable Apparel Coalition (SAC)



Organic Cotton Accelerator (OCA Foundation)



Better Cotton Initiative (BCI)



Canopy Planet Initiative



Textile Exchange



Zero Discharge of Hazardous Chemicals (ZDHC)



CEO Water Mandate



Ellen MacArthur Foundation



Global Fashion Agenda (GFA)



Fashion Industry Charter for Climate Action (ONUFCCC)

We are active members of the Sustainable Apparel Coalition (SAC), a textile industry initiative to develop a common sustainability index to assess the environmental performance of providers at every stage of the production process.



More information at: www.apparelcoalition.org

We are founding members and part of the investment committee for the Organic Cotton Accelerator (OCA). The initiative was created to foster a commitment to the development of a responsible and healthy organic cotton market to the benefit of all parties involved.



More information at: www.organiccottonaccelerator.org

At Inditex we are collaborating with the Better Cotton Initiative as members. The initiative aims to develop and promote best practice in traditional cotton cultivation, to the benefit of producers, the environment, and the industry's future.



(i) More information at: www.bettercotton.org

As founders of the CanopyStyle initiative, we are collaborating with the organisation Canopy Planet to protect primary forests and forests with a high ecological value through the textile chain. It represents a commitment to protect these types of forests; more specifically, a commitment to ensuring man-made fibres (viscose, modal, lyocell) do not contain cellulose originating from such forests.



More information at: www.canopyplanet.org

We are collaborating with the Textile Exchange as members. This is an independent, non-profit organisation, and a leading international industry figure. It is a platform to promote the cultivation of organic cotton and global sustainability in the textile industry.



More information at: www.textileexchange.org

Through this organisation, we join forces with the industry as a whole, working together to achieve our commitment to *Zero Discharge* in 2020. It represents a commitment to limit and eliminate certain chemicals from the product manufacturing process.



More information at: www.roadmaptozero.com

We are signatories of this United Nations initiative to support companies in developing, implementing, and disclosing their water strategies and policies.



More information at: www.ceowatermandate.org

We have joined the New Plastics Economy Global Commitment, launched by the Ellen MacArthur Foundation in collaboration with the UN Environment Programme for the period to 2025. Through this commitment, we are promoting reusing or recycling all the plastics we use so they can then be reintroduced into the cycle, as well as reducing the amount of unnecessary plastic packaging used and increasing the percentage of recycled content in these materials.



More information at: www.ellenmacarthurfoundation.org

Promotes a series of commitments for advancing towards a circular economy by 2020, known as the GFA 2020 Commitments.



More information at: www.globalfashionagenda.com

We have committed to implementing this Charter, launched by the United Nations Office for Climate Change, and aligned with the Paris Agreement goals. The aim is for the industry to achieve net zero emissions by 2050, with an initial goal of reducing GHG emissions by 30% by 2030



More information at: www.unfccc.int/climate-action/sectoral-engagement/global-climate-action-in-fashion/about-the-fashion-industry-charter-for-climate-action

102-12, 102-13 311



Cotton Campaign

Sustainable Fibre Alliance

FASHION

This is an initiative set up by companies and third sector organisations to improve working conditions and defend human rights in cotton production and sourcing.



More information at: www.cottoncampaign.org

The Sustainable Fibre Alliance is an international non-profit organisation with the extended cashmere supply chain, from herders to retailers. Its goal is to promote a global sustainability standard in cashmere production, in order to preserve and restore grasslands, ensure animal welfare, and secure livelihoods.



More information at: www.sustainablefibre.org

This year we signed an agreement between leading fashion companies setting specific goals to tackle industry challenges, specifically to combat climate change, protect our oceans and conserve biodiversity.



More information at: www.thefashionpact.org/



Fashion Pact

Fur Free Alliance

The Fur Free Alliance is an international coalition of animal welfare organisations working together to end the exploitation and killing of animals for fur.



More information at: www.furfreealliance.com



Chinese Institute of Public & Environmental Affairs (IPE)

For another year running, we have upheld our collaboration with the Chinese Institute of Public and Environmental Affairs (IPE), in order to improve the environmental management of our supply chain in China and to publish the results of wastewater analysis. We are continuing to work together to develop a map to monitor the performance of textile companies in China.



More information at: wwwen.ipe.org.cn/index.aspx



Istanbul Textile and Apparel Exporter Associations - ITKIB

Inditex is part of a long and fruitful collaboration in Turkey with ITKIB, the Istanbul textile association and EKOTEKS, the customs control laboratory, working on the development of new techniques to analyse cosmetics and sustainable fibres.



More information at: www.itkib.org.tr/



CIQ Shanghai

We are taking part in the Pre-Testing Programme with CIQ Shanghai, which is part of the Department of Customs Inspection and Quarantine of China, a programme reserved for companies with a very high level of compliance with health regulations for imported items.



UNI Global Union

In 2019, Inditex and the UNI Global Union, a federation of unions representing 20 million workers in more than 150 countries, celebrated the 10th anniversary of their global agreement, signed in 2009 to respect and promote labour rights and decent work across the commercial and distribution network.



More information at www.uniglobalunion.org



IndustriALL Global Union

An international federation of almost 600 unions representing more than 50 million industrial sector workers. Our collaboration with IndustriALL is enshrined in the Global Framework Agreement signed in 2007, the first to cover the whole supply chain of a textile company. The Agreement, renewed in 2019, emphasises the essential role of union freedom and the right to collective bargaining, to ensure adherence to the international labour standards set out in the ILO Conventions, United Nations and OECD guidelines.



(i) More information at: www.industriall-union.org/es

312 102-12, 102-13



International Labour Organization



United Nations Global Compact



Shift



Ethical Trading Initiative



ACT



BANGLADESH ACCORD



Better Than Cash Alliance



Foro Social de la Moda



BSR

We are participants in the ILO's Better Work Programme, working to improve compliance with labour regulations and the competitiveness of global supply chains. Inditex joined the Better Work Programme in October 2007. In 2013 both parties signed a special agreement making us a direct buyer partner of the Better Work Programme.

We have maintained a public-private partnership with the ILO, signed in 2017 and to be renewed every three years, with the aim of working together to promote fundamental principles and labour rights in the cotton supply chain.



More information at: www.ilo.org/global/lang--es/index.htm

A United Nations initiative that encourages social dialogue between companies and civil society. Inditex joined in 2001, and we play an active role on the various working platforms together with other stakeholders, such as the Action Platform on Decent Work in Global Supply Chains, and the Action Platform for Reporting on the Sustainable Development Goals



More information at: www.unglobalcompact.org/

A non-profit organisation with human rights expertise, chaired by John Ruggie, author of the United Nations Guiding Principles on Business and Human Rights.

Inditex has been a member of Shift since 2018, taking part in its Business Learning Programme, human rights leadership programme which bring companies from all sectors together to work on implementing the Guiding Principles.



More information at: www.shiftproject.org/

A platform for dialogue to improve working conditions across the supply chain, consisting of companies, international unions, and non-governmental organisations. Inditex has been a member of ETI since 2005 and is an active participant of its programmes in different countries.



More information at: www.ethicaltrade.org/

A collaborative initiative involving distribution brands, suppliers and trade unions to transform the industry and achieve living wages in the textiles sector through collective bargaining. Inditex has been an active participant in ACT and its work groups since 2015.



More information at: www.actonlivingwages.com/

This is an agreement between global brands and distributors, local and international unions and non-governmental organisations, which aims to secure lasting improvements in textile industry working conditions in the country. Inditex is an original signatory member and sits on the Steering Committee



More information at: www.bangladeshaccord.org/

Based at the United Nations, this alliance of governments, companies and diverse international organisations seeks to promote the transition to a digital economy worldwide. At Inditex, our focus in the partnership is on the wage digitalisation and financial education of the supply chain



More information at: www.betterthancash.org/

This forum was founded in 2018 as a joint initiative involving organisations in the third sector, local unions affiliated with IndustriALL Global Union (CCOO and UGT) and various Spanish textile brands including Inditex. It provides a forum for dialogue on global supply chains between various stakeholders.

A global non-profit organisation that works with a network of more than 200 members to build a fair and sustainable world. As members of BSR since 2019, we have taken part in several of the organisation's initiatives, such as the HER programme for the empowerment of women.



More information at: www.bsr.org/

102-12, 102-13



The Policy Hub



LBG



Open for Business



Tent Partnership for Refugees



Médecins Sans Frontières



Entreculturas (Between Cultures)



Cáritas



Water.org



Every Mother Counts

We actively collaborate with The Policy Hub, an organisation that brings the textile industry and its stakeholders together to speed up the sector's transformation to a circular model.



More information at: www.policyhub.org

A framework to measure corporate social action. The LBG framework is currently used by more than 200 companies from 15 sectors worldwide.



More information at: www.lbg.es

A coalition of leading global companies dedicated to LGBT+ inclusion, to prove that more inclusive societies are better for business and that companies that promote LGBT+ inclusion are more dynamic, productive and innovative.



More information at: www.open-for-business.org/

Founded by Tent Foundation, a non-profit organisation, this global network of more than 100 companies seeks to mobilise the private sector to create partnerships that can improve the lives



More information at: www.tent.org

Since 2008 we have collaborated with Doctors Without Borders, a humanitarian medical organisation that delivers emergency aid to people affected by armed conflict, epidemics, pandemics, natural disasters and exclusion from healthcare. As a result of this strategic alliance for corporate community investment, we have developed projects in 45 countries which have benefited more than 4 million people.



More information at: www.msf.org

Since 2001 we have collaborated with the Jesuit-sponsored NGO, which aims to bring about social change through education. Over the last 17 years our work for this partnership has included developing educational programmes which have directly benefited more than 1.2 million vulnerable people in Africa, Latin America, and Asia.



More information at: www.entreculturas.org

We have worked with Caritas, a non-profit organisation, since 2007, with the aim of improving wellbeing in the community. Under the framework of our strategic alliance with Cáritas we are currently developing a number of programmes, including the Moda Re- circular economy programme to promote job creation in Spain, and an international cooperation programme in Bangladesh.



More information at: www.caritas.org

Since 2015 we have been collaborating with the non-profit organisation Water.org to improve access to drinking water and sanitation for vulnerable families in Bangladesh, Cambodia and India. Thanks to our strategic alliance with Water.org, more than a million people now have improved access to water and sanitation, which has been achieved through granting micro-



More information at: www.water.org

A non-profit organisation dedicated to helping women access quality healthcare, in order to prevent infant and maternal mortality. Thanks to our partnership that began in 2015, numerous maternal healthcare projects have been developed in countries such as Bangladesh and the United States



More information at: www.everymothercounts.org

314 102-12, 102-13

02/ Recognitions received by Inditex Group in 2019

ENTITY	RECOGNITION	SCORE/ Position	ENTITY	RECOGNITION	SCORE/ Position	
INDITE	NDITEX			AWARDS AND RECOGNITIONS FOR OUR BRANDS		
MAIN AWARDS AN	ID RECOGNITIONS FOR SUSTAINABILITY		ZARA			
Dow Jones Sustainability Indexes	Dow Jones Sustainability Index	68/100	Forbes	The World's Most Valuable Brands	46	
(CAM				Best Global Brands	29	
Sustainability Award Gold Class 2019	Sustainability Yearbook	GOLD	Interbrand	Best Spanish Brands	1	
FTSE4Good	Financial Times Sustainability for Good	4.9/5		BrandZTop75. Most Valuable Global Retail Brands	12	
SAPTIST AID WORLD AID Brook STREET			WPP	Brandz Apparel Top10	2	
	Ethical Fashion Report	А		BrandZ Top 100. Most Valuable Global Brands		
	Luncai i asinon neport	A	BRAND-FINANCE®	Global 500 The World's Most Valuable Brands		
@ WDi	Workforce Disclosure Initiative	TOP 10%	-	The World's 50 Biggest Apparel Companies	2	
GLOBAL100			PULL&BEAR			
*** ULUDALIUU	Global 100 Most Sustainable Corporations	94	WPP	BrandZ Top 30. Most Valuable Spanish Brands	11	
SDC Cities	SCR500 Champion 2019			Diana		
AWARDS AND REC	COGNITIONS FOR CORPORATE REPUTATIO	N	BRAND-FINANCE	Top 100 Brand Spain	22	
	The World's Best Regarded Companies	190	Massimo D) utti		
Forbes	Global 2000	289				
Deloitte.	Clabal Dayyara of Datailing	20	WPP	BrandZ Top 30. Most Valuable Spanish Brands	9	
Deloitte.	Global Powers of Retailing Merco Companies	33 1				
merco	Merco Companies Merco Corporate Responsibility and Corporate Governance	3	BRAND-FINANCE	The World's 50 Biggest Apparel Companies	45	
	oripotate deventation		Bershka			
	Global Top 100 Brand Corporations	83	WPP	BrandZ Top 30. Most Valuable Spanish	40	
RepTrak Company.				Brands The World's 50 Biggest Apparel Companies	12	
	Reptrak Spain	34	BRAND-FINANCE @			
Gartner.	The Gartner Supply Chain Top 25	2	<u> </u>	Top 100 Brand Spain	13	
	Supply Chain Top 15 for Europe COGNITIONS FOR TALENT MANAGEMENT	1	I stradivariu	S		
AWANDS AND NEG	JUNITIONS FOR TALENT MANAGEMENT					
merco	Merco Talent	1	WPP	BrandZ Top 30. Most Valuable Spanish Brands	15	
Biocomberg			BRAND-FINANCE ©			
Sanda Spadie	Bloomberg Gender Equality Index		•	Top 100 Brand Spain	24	
			OYSHO			
universum	Most Attractive Employers Spain	3	BRAND-FINANCE®	Top 100 Brand Spain	53	
				τορ του στατία οραπι		

103-3